## **EMP Work Group Implementation Matrix: 2023-24**

## **EMP Work Group: Transfer Taskforce—Strengthen Transfer Support Services to Increase Transfers**

**Desired Outcomes:** Our goal is to "decolonize transfer" and strengthen our support services so that our disproportionately impacted students including Black, Latinx, Polynesian, Native American, and first- generation as well as undocumented students, succeed in the transfer process.

Recommendation	Actions Needed in 2023-2	4 Responsible Party	Start Date	Outcome by May, 2024	
1. Enhance Collaboration and Streamline Administrative Processes:	1.1. Foster improved communication and collaboration among departments, faculty, an programs	Colts U Transfer Center	March 2024	<ul> <li>Develop a method of reaching out and establishing transfer culture by visiting various programs and divisions</li> <li>Develop a college-wide transfer calendar including all transfer programs</li> <li>Commit twice a semester transfer newsletters to all faculty (including adjuncts) via VPI or VPSS.</li> </ul>	
	1.2. Improve campus visibilit through signage such as banners and electronic billboards	Marketing Colts U Transfer Center	April 2024	<ul> <li>Provide a plan for the signage, banners, buses, social media, etc.</li> <li>Identify gaps in funding</li> </ul>	
	1.3. Streamline administrative processes among programs to create a more efficient workflow	e Colts U Transfer Center	April 2024	<ul> <li>See 1.1.</li> <li>Meet with all transfer programs once a semester and re-evaluate the meeting frequency</li> </ul>	
	1.4. Create better relationships with universities, including private and out-of-state, to create an alumni network for students	Colts U Transfer Center	March 2024	<ul> <li>See 2.3</li> <li>Meet with Sandy Allen (CRM) to further understand how the CRM can help us connect to alumni</li> <li>Collaborate with Career Center for LinkedIn</li> <li>Partner with other programs to share data about alumni</li> </ul>	

Recommendation	Ac	tions Needed in 2023-24	Responsible Party	Start Date	Outcome by May, 2024
2. Establish Metrics and Data-Informed Decision-Making Processes:	2.1.	Measure and assess transfer- related initiatives and outcomes	PRIE	March 2024	<ul> <li>Establish a method to find out and evaluate who are the students that utilize the transfer services including all transfer programs and IA success Teams</li> <li>Data from all transfer programs</li> </ul>
	2.2.	Use data-informed decision- making to guide program improvements	PRIE Ron and Interest Area Success Team All transfer programs	Sept 2024	Inform programming improvement
	2.3.	Enhance the work with university partners, including private and out-of-state, to capture student transfer patterns	PRIE Colts Transfer Center A&R	March 2024	<ul> <li>Data from private and out-of-state</li> <li>Time and resources to understand successful transfer patterns and scale up by programs by universities</li> <li>Provide information to students other than UC/CSU.</li> <li>Building relationships with university reps based on student needs</li> </ul>
3. Experiment with Course Time Frames:	3.1.	Continue implementing and assessing semester variations such as 8-week ("minimester") or 12-week models	Instructional Deans PRIE Dean	Feb 2024	<ul> <li>Share any changes on the schedule—minimester</li> <li>Continue evaluating the effectiveness of minimester (i.e., student population, fill rate, success, survey, etc.)</li> <li>Feedback from counselors</li> </ul>
4. Support Transcript Evaluation Services:	4.1.	Advocate for resources to augment transcript evaluation service (TES), such as additional personnel and technological resources	District TES (ESC) Articulation Officer	Feb 2024	<ul> <li>Counseling meets with the English department to discuss the process of evaluating external English coursework</li> <li>Advocate for additional TES resources</li> </ul>